## Financial Planning and Analysis Management

Participates in the preparation of budgets and schedules for all contract work and performs and/or assists in financial analyses such as funding profiles, sales outlook, and variance analysis. Performs analyses and prepares reports in order to ensure that contracts are within negotiated and agreed-upon parameters and government cost control guidelines. Ensures adequate funding availability by maintaining accurate records of expenditures, directing preparation of expenditure projections, and submitting timely requests for additional funding to the government. Incorporates contractual changes into control systems by staying aware of outstanding work against each contract in order to maintain realistic contract cost and schedule baselines. Participates in the control of costs and schedules on contracts requiring validated cost schedule control system. Prepares the pricing information for government and commercial estimates and proposals.

|                     | Level 1  | Level 2  | Level 3   | Level 4   | Level 5  |
|---------------------|--|--|---|---|--|
|                     | Supervisor, Financial Planning &<br>Analysis   | Associate Manager, Financial<br>Planning & Analysis  | Manager, Financial Planning &<br>Analysis   | Sr. Manager, Financial Planning &<br>Analysis   | Director, Financial Planning &<br>Analysis   |
| Management Role     | Accomplishes tasks mainly through direct supervision of non-exempt and entry-level exempt employees.   | Accomplishes results through lower level<br>subordinate supervisors or through<br>experienced exempt employees who<br>exercise significant latitude and<br>independence in their assignments.  | Accomplishes results through subordinate supervisors, or exempt specialist employees.   | Generally accomplishes results through lower management levels.   | Directs through lower management<br>levels. Has responsibility for managing a<br>function that includes multiple related<br>departments.   |
| Policy and Strategy | Directs daily operations of work area.   | Administers and executes policies,<br>processes, and procedures that affect<br>subordinate employees and the workflow<br>of the work area.   | Interprets and administers policies,<br>processes, and procedures that may<br>affect sections and subordinate work<br>areas.  | Establishes operating policies and<br>procedures that affect departments and<br>subordinate sections and work area.<br>Interprets company-wide policies and<br>procedures. Develops budgets,<br>schedules, and performance standards.   | Establishes policies appropriate for the function. Interprets and recommends modifications to company-wide policies and practices.   |
| Freedom to Act      | Assignments are largely established in accordance with schedules and deliverables. Work is reviewed for accuracy and completeness.                                     | Assignments are task or activity oriented.<br>Work is reviewed for soundness of<br>judgment and overall quality and<br>efficiency.   | Assignments are defined in terms of activities and objectives. Work is reviewed upon completion for adequacy in meeting objectives.   | Assignments are objective oriented.<br>Work is reviewed in terms of meeting the<br>organization's objectives and timelines.   | Objectives are defined in collaboration<br>with senior management and results<br>assessed from a relatively long-term<br>perspective.  |
| Impact              | Decisions have a direct impact on work<br>unit operations. Erroneous decisions or<br>recommendations or failure to achieve<br>results might cause delays in schedules. | Decisions impact work area operations.<br>Erroneous decisions or<br>recommendations or failure to achieve<br>results might cause delays in schedules<br>and require the allocation of more people<br>and financial resources.                      | Decisions have an impact on work<br>processes and outcomes. Erroneous<br>decisions or recommendations or failure<br>to complete assignments normally result<br>in serious delays and considerable<br>expenditure of additional time, human<br>resources and funds.              | Decisions have an extended impact on<br>work processes and outcomes.<br>Erroneous decisions result in critical<br>delays and modifications to projects or<br>operations; cause substantial<br>expenditure of additional time, human<br>resources and funds; and jeopardize<br>future business activity.             | Decisions have a serious impact on the<br>overall success or failure on area of<br>accountability. Erroneous decisions or<br>recommendations may cause critical<br>delays or modifications to company<br>projects or operations causing<br>substantial expenditure of time, human<br>resources, and funds. |
| Liaison             | Interacts daily with subordinates and/or<br>peers within similar and/or related<br>functions primarily for the purpose of<br>presenting and exchanging information.    | Interacts internally primarily with<br>subordinates and other supervisors.<br>External interaction is typically with<br>suppliers, vendors and/or customers.<br>Primary purpose of liaison is information<br>sharing and basic problem resolution. | Interacts frequently with internal<br>personnel and outside representatives at<br>various levels. Participates and presents<br>at meetings with internal and external<br>representatives. Interaction typically<br>concerns resolution of operational and<br>scheduling issues. | Interacts frequently with internal and<br>external management and senior-level<br>customer representatives concerning<br>projects, operational decisions,<br>scheduling requirements, and/or<br>contractual clarifications. Leads briefings<br>and technical meetings for internal and<br>external representatives. | Interacts with senior management, and<br>others concerning matters of significanc<br>to the company. Conducts business and<br>technical briefings for senior and top<br>management and for external<br>representatives.  |

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| Minimum Education<br>and Experience | Bachelor's Degree in Finance, Business<br>or related field and 5+ years of diverse<br>professional experience in all areas of<br>Finance which may include 1+ years<br>previous lead or supervisory<br>responsibilities. | Bachelor's Degree in Finance, Business<br>or related field and 7+ years of diverse<br>professional experience in all areas of<br>Finance which may include 3+ years<br>supervisory responsibilities. | Bachelor's Degree in Finance, Business<br>or related field and 10+ years of diverse<br>professional experience in all areas of<br>Finance which may include 5+ years<br>managing respective area. | Bachelor's Degree in Finance, Business<br>or related field and 12+ years of diverse<br>professional experience in all areas of<br>Finance to include 5-7+ years managing<br>respective areas. | Bachelor's Degree in Finance, Business<br>or related field and 15+ years of diverse<br>professional experience in all areas of<br>Finance to include 7-10+ years<br>managing respective areas. |